



Day 1 (Seminar & Networking) (Venue: InterContinental Brisbane)

Time	Agenda	Speaker
09:30 – 09:40	Opening remarks	Hon. Ros Bates MP - Minister for Finance, Trade, Employment and Training Dr. Takayoshi Kuromiya – Deputy Head of Mission / Minister, Embassy of Japan in Australia
09:40 – 10:25	Session 1: Housing challenges and initiatives in Australia	
09:40 – 09:50	Federal government policies	Ms. Kerren Crosthwaite - First Assistant Secretary, Housing Supply and Cities Division, Housing Group, Federal Treasury
09:50 – 10:00	State government initiatives	Ms. Sarah Amos - Deputy Director-General, Social and Affordable Housing Growth, QLD Department of Housing and Public Works
10:00 – 10:10	Housing policy review	Mr. Simon Croft - Chief Executive – Industry & Policy Housing industry Association (HIA)
10:10 – 10:25	Q&A Session	Session 1 presenters
10:25 – 10:40	Coffee break	
10:40 – 11:25	Session 2: Development opportunity and Japanese insight	
10:40 – 10:50	QLD development & investment opportunities	Mr. Grant Hine - Development General Manager at QIC Real Estate
10:50 – 11:00	Unlocking Australia's Housing Future: A Collaborative Approach with Japan	Mr. Takahiro Iino - Managing Director, Head of Oceania, MUFG Bank, Ltd.
11:00 – 11:15	Japanese experiences and technologies	Dr. Sachio Muto - Senior Director/ Head of Overseas Project Division, Policy Bureau, Ministry of Land, Infrastructure, Transport and Tourism (MLIT), Japan Mr. Hideki Okada - Executive Officer, Head of Business Development, Japan Overseas Infrastructure Investment Corporation for Transport & Urban Development (JOIN)
11:15 – 11:25	Q&A Session	Session 2 presenters
11:25 – 11:35	Stretch break	
11:35 – 13:00	Session 3: Australia-Japan collaboration in Queensland	
11:35 – 12:20	Panel Discussion 1: Enhancing Productivity and Sustainability in Housing & Urban Development (Prefab, Modular, Net Zero, Disaster Resilient)	Ms. Tammy Yau – Director, ESG & Responsible Investment, PwC (Moderator) Ms. Kerren Crosthwaite - First Assistant Secretary, Housing Supply and Cities Division, Housing Group, Federal Treasury Mr. John Christie - Founder, Modnpods Dr. Isamu Ohta – Chief Operating Officer, Misawa Homes Institute of Research and Development Co., Ltd. Mr. Jimmy Scott – General Manager, Integration and Coordination, QLD Reconstruction Authority (QRA) Mr. Atsushi Okamoto - General chief engineer, Asia Air Survey Co., Ltd., Japan Bosai Platform (JBP)

12:20– 13:00	Panel Discussion 2: Investment for the Future in QLD (Brisbane 2032, TOD, BTR)	Mr. Michael Back - Senior Advisor, Herbert Smith Freehills (Moderator) Mr. Timothy Hartz - Executive Director, Games Infrastructure (Venues and Villages), QLD Department of State Development, Infrastructure and Planning Mr. Shiguma Fujita - General Manager, Sydney Office, Urban Renaissance Agency (UR) Mr. Justin Davies - Executive Director, QLD Development, Lendlease Mr. Yosuke Matsunaga - Executive Director, Head of Mitsubishi Estate Asia Australia Branch
13:00 – 13:05	Closing remarks	Mr. Brett McCarthy - Chair of the AJBCC Real Estate Advisory Committee
13:05 – 14:20	Lunch and networking	

Day 1 (Site visits in Brisbane)

Time		Agenda	Organiser
14:20 – 14:40		Bus transfer	
14:40 – 15:40	Site Visit One	Brisbane Showgrounds Development & Exhibition Quarter BtR site visit (proposed 2032 Athletes Village Precinct)	Lendlease
15:40 – 16:10		Bus transfer	
16:10 – 16:55	Site Visit Two: Option A	Northshore Precinct site visit	Economic Development Queensland
16:10 – 16:55	Site Visit Two: Option B	Boggo Road Innovation Precinct site visit	Brisbane Economic Development Agency and QIC
16:55 – 18:30		Bus transfer to Gold Coast	

Day 1 (Networking in Gold Coast) (Venue: Coast Beach Bar & Kitchen, Meriton, Surfers Paradise)

Time	Agenda	Organiser
19:00 – 20:30	Networking dinner	Hosted by the Mayor of the Gold Coast, Mayor Tom Tate and Invest Gold Coast

Day 2 (Site visits in Gold Coast)

Time		Agenda	Organiser
08:15 – 09:00		Bus transfer	
09:00 – 10:15	Site Visit Three: Option A	Robina Town Centre site visit	QIC
10:15 – 11:00		Bus transfer	
09:00 – 10:30	Site Visit Three: Option B	Gold Coast Light Rail site visit	Goldlink and Marubeni
10:30 – 11:00		Bus transfer	
11:00 – 12:00	Site Visit Four:	Gold Coast Health and Knowledge Precinct site visit	Gold Coast Health and Knowledge Precinct Office Invest Gold Coast Economic Development Queensland
12:00 –		Bus transfer to Brisbane or GC	

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Hon. Ros Bates MP

Minister for Finance, Trade, Employment and Training, Queensland Government

The Honourable Ros Bates MP is the Minister for Finance, Trade, Employment and Training. She has represented the Queensland state electorate of Mudgeeraba since 2009. As a member of the government's leadership team, the Minister is responsible for the management of government owned enterprises, insurance, investment facilitation, trade development, employment, vocation education and training, skills and workforce development and the marketing and promotion of international education and training. Before entering Parliament, the Minister spent over 25 years in the health sector as a nurse and health administration, receiving several awards for her dedication and service, as well as being a Queensland Telstra Businesswoman of the Year.

Dr. Takayoshi Kuromiya

Deputy Head of Mission / Minister, Embassy of Japan in Australia

Since joining the Ministry of Foreign Affairs in 1996, Takayoshi Kuromiya has built a distinguished career in international diplomacy and development cooperation. He has held a wide range of leadership positions across the ministry, including key roles in Middle Eastern affairs and international assistance planning. Dr. Kuromiya has served in several overseas postings, including as Counsellor at the Embassies of Japan in Cambodia and Iraq, and currently as Deputy Head of Mission at the Embassy of Japan in Australia. He also served as Head of Mission (Ambassador) to Afghanistan from 2023 to 2025, where he oversaw Japan's diplomatic engagement in a complex and rapidly evolving environment. His domestic assignments have included Director of Second Middle East Division, Country Assistance Planning Division III (Middle East, Afghanistan, Africa, and Europe), and the Crisis Management Coordination Division. Throughout his career, Dr. Kuromiya has demonstrated a deep commitment to advancing Japan's foreign policy objectives through strategic coordination and cross-cultural engagement. Dr. Kuromiya holds a Ph.D. in Economics from Hitotsubashi University, an MSc in Economics (Middle East) from SOAS, University of London, and a Bachelor of Laws from the University of Tokyo. He is fluent in English and Arabic

Ms. Kerren Crosthwaite

First Assistant Secretary, Housing Supply and Cities Division Housing Group, Federal Treasury

Kerren Crosthwaite is the First Assistant Secretary of the Housing Supply and Cities Division within Housing Group at Treasury. Her division leads the National Housing Accord and the 1.2 million homes target, working with states and territories on housing, construction, and planning. It drives innovation in construction, national planning reforms, and provides policy advice on the National Construction Code and Urban Policy. The division supports First Nations housing policy, administers the Housing Support Program, supports the National Housing Supply and Affordability Council, and forecasts housing demand and supply across Australia. Prior to joining Treasury, Kerren led the Net Zero Economy Taskforce in the Department of the Prime Minister and Cabinet. Before that, she was responsible for drought and farm financial policy and programs at the Department of Agriculture, including delivering the \$5bn Future Drought Fund, the Regional Investment Corporation, Farm Household Allowance, and the Rural Financial Counselling Service. Since moving to Canberra from Perth as a graduate in 2003, Kerren has held leadership roles in a number of Australian Government agencies in both Canberra and Perth, including the Department of Finance, the Department of Employment and Workplace Relations, and the Fair Work Ombudsman. She holds bachelor degrees in Law and Economics, and a Master of Public Policy and Management.

Ms. Sarah Amos

Deputy Director-General, Social and Affordable Housing Growth, Queensland Department of Housing and Public Works

Bachelor of Economics, Bachelor of Arts | Graduate Certificate of International and Development Economics Sarah is an experienced senior executive, economist and public policy advisor with more than 20 years' working in and for governments across multiple jurisdictions, particularly Queensland. Sarah leads the Social and Affordable Housing Growth division of the Department of Housing and Public Works, including the Queensland Housing Investment Pipeline to deliver 53,500 social and community homes by 2044 through the Queensland Community Housing Investment Pipeline (Q-CHIP) and the delivery of State-led social housing. She also oversees the management of the State's more 63,000 social home portfolio. Sarah was formerly the Head of Commercial in Queensland Treasury and was responsible for several commercial and strategic transactions. In this role Sarah led the Build-to-Rent Pilot Project, the transfer of Queensland's Title Registry into the Queensland Future Fund and the establishment and delivery of the \$2 billion Housing Investment Fund. She also advised on several other State's infrastructure investment projects to support the future needs of Queenslanders. Sarah's experience also includes over a decade in consulting and several years at the Department of the Prime Minister and Cabinet and the former Australian Department of Industry, Tourism and Resources in Canberra.

**Mr. Simon Croft**

Chief Executive – Industry & Policy, Housing Industry Australia

Simon is responsible for overseeing HIA's extensive involvement in relevant building policy matters cutting across building codes and Australian Standards, economics, planning, environmental and sustainability, workplace relation and compliance, industry skills and small business. Simon is HIA's representative on a number Commonwealth and State peak building advisory boards and committees and also sits on a number of industry bodies Boards. Simon has oversight for HIA responses to governments on relevant building policy issues that affect residential building work and building practitioners, particularly on issues such as energy efficiency regulations, accessibility, building products and building certification reviews. Simon previously worked for the Australian Building Codes Board and has over 25 years' experience working in the building and construction industry in a number roles. Simon has a broad range of building and construction qualifications in fields of building, building surveying, project management and training and is a qualified carpenter.

**Mr. Grant Hine**

Development General Manager at QIC Real Estate

Grant has extensive experience in the Australian national property markets. He has a background that covers a variety of property sectors and asset classes with a focus on investment and development of commercial office property.

Grant has been involved in initiating and delivering real estate developments with a cumulative value approaching \$5 billion across the commercial, retail and residential sectors throughout Australia, most recently driving commercial office projects at Eastland, Melbourne and Robina, Gold Coast and currently leading the development of QIC's 101 Albert project in the Brisbane CBD. Grant is also a member of the Property Council of Australia's Commercial Office and Social Infrastructure Committees in Queensland.

**Mr. Takahiro Iino**

Managing Director, Head of Oceania, MUFG Bank, Ltd.

Takahiro (Taka) Iino is the Head of Oceania at MUFG Bank, Ltd., based in Sydney, Australia, a position he has held since May 2023. Also, as the Head of Japanese Corporate Banking for Oceania, Taka supports clients primarily in the real estate, energy and resources, and mobility sectors. With nearly 30 years of dedication to MUFG Bank, Taka has cultivated a dual-focused career through the bank's rotation program. One of his career pillars is Global Corporate Banking, where he has garnered eight years of experience across Japan and New York, engaging in leveraged finance, private equity investments, and fostering collaboration between banking and securities. His other focus lies in Human Resources, where he has accumulated nine years of experience, also spanning Japan and New York. In this domain, Taka has played a pivotal role in crafting HR strategies, nurturing global talent, and overseeing global rotations.

**Dr. Sachio Muto**

Senior Director, Overseas Projects Division, Policy Bureau, Ministry of Land, Infrastructure, Transport and Tourism

Since joining the Ministry of Construction (now the Ministry of Land, Infrastructure, Transport and Tourism, MLIT) in 1996, Sachio Muto has been involved in the planning and development of a wide range of policies within the ministry. He has extensive experience in housing, real estate, and urban development, which he has cultivated through his distinguished career at MLIT, the Urban Renaissance Agency (UR), and a research institution, developing deep insights into these policy areas. Mr. Muto also has extensive experience in international affairs. He contributed to promoting Japan-U.S. economic cooperation during his tenure as First Secretary at the Embassy of Japan in the United States. In his previous role as Director of the Urban Policy Division in the City Bureau, he was responsible for international affairs, fostering cooperation and policy development on urban issues. Currently, as the Senior Director of the Overseas Projects Division in the Policy Bureau, he coordinates international initiatives across the ministry, supporting the overseas expansion of Japanese companies. Dr. Muto holds a Ph.D. in Economics from the University of California, Irvine, complementing his policy expertise with a strong academic foundation in economics.

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**Mr. Hideki Okada**

Executive Officer, Head of Business Development, Japan Overseas Infrastructure Investment Corporation for Transport & Urban Development (“JOIN”)

Hideki Okada has over 30 years of experience in debt and equity financing across a wide range of sectors globally, having worked at both private and public financial institutions. Since joining JOIN in 2015, he has led the origination and execution of equity investments in various countries and sectors. He is currently responsible for business development which to originate the infrastructure projects globally with bringing Japanese companies. Prior to JOIN, he held key roles at HSBC, Japan Bank for International Cooperation (JBIC), and Development Bank of Japan Inc. (DBJ), where he specialized in project finance, securitization, export finance, and corporate finance.

**Ms. Tammy Yau**

Director, ESG and Responsible Investment, PwC

Tammy is a Director in PwC’s ESG and Responsible Investment team, where she works closely with clients across the investment lifecycle, from pre-acquisition ESG due diligence to post-deal strategy. She has extensive technical and practical knowledge across a range of ESG issues, including climate risk management, Net Zero strategy and Australian Carbon Credit Units (ACCUs). Tammy brings a broad mix of experience through over 13 years at PwC across Deals, Tax and Outsourced CFO teams. In this time, she has worked extensively with sovereign investors, real estate and infrastructure funds, and private equity across industries including transport and logistics, utilities, and real estate. Outside of work, Tammy sits on the Board of Pocket City Farms, a not-for-profit charity promoting urban farming and sustainable agriculture.

**Mr. John Christie**

Founder, ModnPods

ModnPods was founded in 2016 by John Christie, a former elite Search and Rescue operator in the US Navy Special Operations, where his responsibilities encompassed multiple strategic and tactical missions, and leading high-performance teams in complex disaster and humanitarian relief operations involving up to 22 nations, 40 ships, 200 aircraft and 25,000 personnel. John’s military training built valuable expertise in strategy, leading in extreme situations, the ability to flex, and in executing purpose-driven missions requiring exceptional leadership and operational capability. John left the US Navy in 2014 to pursue his long-held vision to start his own business, which led him to Australia to complete his MBA and Master of Finance at Bond University on the Gold Coast, achieving exceptional academic results. Driven by his sense of purpose and service-oriented vision, it was during this time that John founded ModnPods. Originally formulated on a container model, ModnPods evolved into the architecturally designed, sustainability focused, prefabricated modular pods range that is attracting substantial interest from clientele in the property development, tourism, education, and government, who are looking for quality, beauty, and sustainability in full end-to-end solutions.

**Dr. Isamu Ohta**

Chief Operating Officer, Misawa Homes Institute of Research and Development Co., Ltd.

Isamu Ohta is a distinguished expert in the field of building energy science, with a extensive background in building and mechanical engineering. Isamu has dedicated over two decades to advancing research at Misawa Homes Institute of Research and Development Co., Ltd., where he has held various leadership roles, including Chief Researcher, Manager, General Manager, Executive Director, and currently serves as Chief Operating Officer. His extensive experience at Misawa Homes has honed his expertise in residential performance and energy systems, making him a leading authority in the field. He holds a Ph.D. in Building Energy Science from Hokkaido University.

**Mr. Jimmy Scott**

General Manager, Integration and Coordination, Queensland Reconstruction Authority (QRA)

Since joining QRA in May 2012, Jimmy has held a number of executive roles, coordinating recovery and resilience building efforts following significant disaster events.

Jimmy coordinated the implementation of the Queensland Strategy for Disaster Resilience, putting Queensland at the leading edge of recovery and resilience policy nationally and internationally, and is currently working across government to embed resilience and risk reduction in the Queensland Disaster Management Arrangements.

Prior to working at QRA, Jimmy worked in roles across the Queensland and Northern Territory governments. Jimmy is a graduate of the Australian Institute of Company Directors and the University of Queensland.

Mr. Atsushi Okamoto

General Chief Engineer, Asia Air Survey Co., Ltd., Japan Bosai Platform (JBP)

Atsushi Okamoto is an expert in water-induced disaster management. For over 30 years, he has been engaged in practical work involving surveys, research, and the development of disaster prevention facilities for debris flows, flash floods and landslides at the Ministry of Land, Infrastructure, Transport and Tourism (MLIT) headquarters, regional development bureaus, and research institutes. Immediately after the large-scale disasters, he was dispatched to the affected areas and provided technical advice on emergency response and rehabilitation measures to regional development bureaus and prefectural governments. After retiring from the MLIT, he has provided technical support for the company's consulting services at Asia Air Survey Co., Ltd. since October 2019. This work involves investigating water-induced disasters, planning, designing countermeasure facilities, and overseeing their maintenance and management. Since 2020, he has served as a board member of the International Research Society, INTERPRAEVENT, headquartered in Austria.

Mr. Michael Back

Senior Advisor, Herbert Smith Freehills

Michael Back is a real estate and funds lawyer with in-depth knowledge and experience in all aspects of real estate investment, development, planning, environment and asset management. He has acted for the government and private sectors in all major asset classes including commercial office, retail, hospitality, logistics and alternative sectors such as affordable and student housing and build-to-rent. Michael also co-leads our Asia real estate practice. Michael has a reputation for being a problem solver, easy to work with, identifying issues early and getting deals done in a way that satisfies the client's commercial drivers. Michael is also an active member of our Diversity and Inclusion and Community and Pro Bono committees.

Mr. Timothy Hortz

Executive Director, Games Infrastructure (Venues and Villages), Department of State Development, Infrastructure and Planning

Timothy Hortz is a senior executive within the Department of State Development, Infrastructure and Planning and is responsible for leading the Department's 2032 Olympic and Paralympic Games obligations set out in the 2032 Delivery Plan. This includes supporting the Games Independent Infrastructure Coordination Authority deliver the \$7.1 billion Venues Program and partner with the private sector to deliver the Athlete Villages. A distinguished public sector executive and program leader, Timothy has extensive experience in delivering complex and high-profile major public projects such as Queen's Wharf Brisbane, the Herston Health Precinct Structure Plan and regional infrastructure planning and policies for South-East Queensland. A graduate of the University of Queensland and Oxford University's Leadership Academy, Timothy is an inclusive and dependable public sector leader and is passionate about working with his teams to deliver exceptional outcomes for Queensland together.

Mr. Shiguma Fujita

General Manager, Sydney Office, Department of Global Affairs, Urban Renaissance Agency (UR)

Mr. Fujita is the General Manager of Sydney Office at Urban Renaissance Agency (UR). He joined the former Housing and Urban Development Corporation in 1999 and has been involved in numerous urban development projects in Japan. In recent years, within UR, he has held key positions such as Project Director of the Otemachi Area Redevelopment Planning Division (2018-2019), Project Director of the 1st Project Promotion Division (2019-2021), Project Director of the 1st Project Planning Division (2021-2023) and has been involved in urban renewal projects in central Tokyo. Since his appointment as Director of the Australia Division (2023-2024), he has been involved in promoting Japanese business' participation in urban development projects in Australia. He is a civil engineer of urban development, and he holds a master's degree in human and environmental studies from Kyoto University.

Mr. Justin Davies

Executive Director, Queensland Development, Lendlease, Australia



Justin has more than 25 years' experience within the property development and construction industry. He has been at Lendlease for over 20 years and during that time has taken on several executive roles across the property group's diverse portfolio including in Australia, the United States and Europe. He is currently Executive Director for Lendlease Development – Australia. He has been responsible for the successful development, execution and performance of several Lendlease's major mixed projects portfolio across Sydney, Melbourne and Brisbane and is currently leading the development of Brisbane 2032 Olympic Athletes Village at the Brisbane Showgrounds Development. Prior to returning to Australia in 2021, Justin was Head of Residential and Operations Director for Lendlease's European Development business, based in London. He was instrumental in establishing Lendlease's UK development platform and responsible for the development, delivery and performance of Lendlease's development portfolio which includes residential, office and retail space integrated with place infrastructure. He was responsible for driving Lendlease's residential strategy and portfolio including major developments such as London's Elephant Park and International Quarter London.

Mr. Yosuke Matsunaga

Executive Director, Head of Mitsubishi Estate Asia Australia Branch



Mr. Yosuke Matsunaga is the current head of Australia branch at Mitsubishi Estate Asia, a position he assumed in April 2025. He has extensive experience in international real estate development and management across multiple regions, including Southeast Asia and Oceania. He began his career at Mitsubishi Estate Co., Ltd. in April 2004. His early assignments included roles in the Asset Development Department, followed by international experience through the company's internal training program at the London Office in 2008. Subsequently, he was seconded to Mitsubishi Estate Property Management, and in 2014 he was assigned to Mitsubishi Estate Asia in Singapore. In 2019, he became President Director of Mitsubishi Estate Indonesia, further strengthening his leadership in overseas markets. In 2020, he returned to the headquarters to oversee the business in Southeast Asia and Oceania in the International Business Planning Department. With over two decades of experience in real estate development, property management, and international strategy, Mr. Matsunaga brings a global perspective to Mitsubishi Estate's overseas operations.

**Mr. Brett McCarthy**

Chair of the AJBCC Real Estate Advisory Committee

Brett began his career as a commercial real estate valuer in Australia and was subsequently involved in real estate investment banking and fund management in Japan and Australia.